

IMPLEMENTATION  
BODY

5<sup>th</sup> December 2012

Mr Brendan Howlin T.D.  
Minister for Public Expenditure & Reform  
Department of Public Expenditure & Reform  
Government Buildings  
Dublin 2

Dear Minister,

I wish to update you on the position regarding the sectoral Action Plans under the *Public Service Agreement 2010-2014*.

At our meeting with you and the Taoiseach on 11<sup>th</sup> October last, you requested that the Action Plans in each sector be revised, in consultation with staff representatives, to incorporate additional measures aimed at delivering further savings and reform during 2013.

The Implementation Body wrote to Secretaries General asking them to carry out a comprehensive review of their plans, having regard to a number of particular issues that arose in our discussion with you on 11<sup>th</sup> October. These included, *inter alia*, allowances identified for priority elimination; the further rationalisation of state agencies; rostering reform; measures to accelerate the reduction in staff numbers and to streamline and rationalise management structures; robust targets around the reduction of absenteeism; and further proposals in the areas of shared services, external service delivery and procurement reform.

I wish to confirm that revised sectoral Action Plans taking account of these issues have been submitted to the Implementation Body by public service managements. The Body has completed its consideration of the plans which will now be published on its website and on the relevant corporate websites in each of the sectors.

Yours sincerely,



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P.J. Fitzpatrick  
Chair